DEBORAH TANNEN

Fighting for Our Lives

METAPHORS: WE ARE WHAT WE SPEAK

CULTURE, IN A SENSE, is an environment of narratives that we hear repeatedly until they seem to make self-evident sense in explaining human behavior. Thinking of human interactions as battles is a metaphorical frame through which we learn to regard the world and the people in it.

All language uses metaphors to express ideas; some metaphoric words and expressions are novel, made up for the occasion, but more are calcified in the language. They are simply the way we think it is natural to express ideas. We don’t think of them as metaphors. Someone who says, “Be careful: You aren’t a cat; you don’t have nine lives,” is explicitly comparing you to a cat, because the cat is named in words. But what if someone says, “Don’t pussyfoot around; get to the point”? There is no explicit comparison to a cat, but the comparison is there nonetheless, implied in the word “pussyfoot.” This expression probably developed as a reference to the movements of a cat cautiously circling a suspicious object. I doubt that individuals using the word “pussyfoot” think consciously of cats. More often than not, we use expressions without thinking about their metaphoric implications. But that doesn’t mean those implications are not influencing us.

At a meeting, a general discussion became so animated that a participant who wanted to comment prefaced his remark by saying, “I’d like to leap into the fray.” Another participant called out, “Or share your thoughts.” Everyone laughed. By suggesting a different phrasing,
she called attention to what would probably have otherwise gone unnoticed: “Leap into the fray” characterized the lively discussion as a metaphorical battle.

Americans talk about almost everything as if it were a war. A book about the history of linguistics is called The Linguistics Wars. A magazine article about claims that science is not completely objective is titled “The Science Wars.” One about breast cancer detection is “The Mammogram War”; about competition among caterers, “Party Wars”—and on and on in a potentially endless list. Politics, of course, is a prime candidate. One of innumerable possible examples, the headline of a story reporting that the Democratic National Convention nominated Bill Clinton to run for a second term declares, "DEMOCRATS SEND CLINTON INTO BATTLE FOR A 2D TERM.” But medicine is as frequent a candidate, as we talk about battling and conquering disease.

Headlines are intentionally devised to attract attention, but we all use military or attack imagery in everyday expressions without thinking about it: “Take a shot at it,” “I don’t want to be shot down,” “He went off half cocked,” “That’s half the battle.” Why does it matter that our public discourse is filled with military metaphors? Aren’t they just words? Why not talk about something that matters—like actions?

Because words matter. When we think we are using language, language is using us. As linguist Dwight Bolinger put it (employing a military metaphor), language is like a loaded gun: It can be fired intentionally, but it can wound or kill just as surely when fired accidentally. The terms in which we talk about something shape the way we think about it—and even what we see.

The power of words to shape perception has been proven by researchers in controlled experiments. Psychologists Elizabeth Loftus and John Palmer, for example, found that the terms in which people are asked to recall something affect what they recall. The researchers showed subjects a film of two cars colliding, then asked how fast the cars were going; one week later, they asked whether there had been any broken glass. Some subjects were asked, “About how fast were the cars going when they bumped into each other?” Others were asked, “About how fast were the cars going when they smashed into each other?” Those who read the question with the verb “smashed” estimated that the cars were going faster. They were also more likely to “remember” having seen broken glass. (There wasn’t any.)

This is how language works. It invisibly molds our way of thinking about people, actions, and the world around us. Military metaphors train us to think about—and see—everything in terms of fighting, conflict, and war.
This perspective then limits our imaginations when we consider what we can do about situations we would like to understand or change.

Even in science, common metaphors that are taken for granted influence how researchers think about natural phenomena. Evelyn Fox Keller describes a case in which acceptance of a metaphor led scientists to see something that was not there. A mathematical biologist, Keller outlines the fascinating behavior of cellular slime mold. This unique mold can take two completely different forms: It can exist as single-cell organisms, or the separate cells can come together to form multicellular aggregates. The puzzle facing scientists was: What triggers aggregation? In other words, what makes the single cells join together? Scientists focused their investigations by asking what entity issued the order to start aggregating. They first called this bosslike entity a "founder cell," and later a "pacemaker cell," even though no one had seen any evidence for the existence of such a cell. Proceeding nonetheless from the assumption that such a cell must exist, they ignored evidence to the contrary: For example, when the center of the aggregate is removed, other centers form.

Scientists studying slime mold did not examine the interrelationship between the cells and their environment, nor the interrelationship between the functional systems within each cell, because they were busy looking for the pacemaker cell, which, as eventually became evident, did not exist. Instead, under conditions of nutritional deprivation, each individual cell begins to feel the urge to merge with others to form the conglomerate. It is a reaction of the cells to their environment, not to the orders of a boss. Keller recounts this tale to illustrate her insight that we tend to view nature through our understanding of human relations as hierarchical. In her words, "We risk imposing on nature the very stories we like to hear." In other words, the conceptual metaphor of hierarchical governance made scientists "see" something—a pacemaker cell—that wasn't there.

Among the stories many Americans most like to hear are war stories. According to historian Michael Sherry, the American war movie developed during World War II and has been with us ever since. He shows that movies not explicitly about war were also war movies at heart, such as westerns with their good guy–bad guy battles settled with guns. High Noon, for example, which became a model for later westerns, was an allegory of the Second World War: The happy ending hinges on the pacifist taking up arms. We can also see this story line in contemporary adventure films: Think of Star Wars, with its stirring finale in which Han Solo, having professed no interest in or taste for battle, returns at the last moment to destroy the enemy and save the
day. And precisely the same theme is found in a contemporary low-budget independent film, Sling Blade, in which a peace-loving retarded man becomes a hero at the end by murdering the man who has been tormenting the family he has come to love.

PUT UP YOUR DUKES

If war provides the metaphors through which we view the world and each other, we come to view others—and ourselves—as warriors in battle. Almost any human encounter can be framed as a fight between two opponents. Looking at it this way brings particular aspects of the event into focus and obscures others.

Framing interactions as fights affects not only the participants but also the viewers. At a performance, the audience, as well as the performers, can be transformed. This effect was noted by a reviewer in the New York Times, commenting on a musical event:

Showdown at Lincoln Center. Jazz’s ideological war of the last several years led to a pitched battle in August between John Lincoln Collier, the writer, and Wynton Marsalis, the trumpeter, in a debate at Lincoln Center. Mr. Marsalis demolished Mr. Collier, point after point after point, but what made the debate unpleasant was the crowd’s blood lust; humiliation, not elucidation, was the desired end.

Military imagery pervades this account: the difference of opinions between Collier and Marsalis was an “ideological war,” and the “debate” was a “pitched battle” in which Marsalis “dissolved” Collier (not his arguments, but him). What the commentator regrets, however, is that the audience got swept up in the mood instigated by the way the debate was carried out: “the crowd’s blood lust” for Collier’s defeat.

This is one of the most dangerous aspects of regarding intellectual interchange as a fight. It contributes to an atmosphere of animosity that spreads like a fever. In a society that includes people who express their anger by shooting, the result of demonizing those with whom we disagree can be truly tragic.

But do audiences necessarily harbor within themselves a “blood lust,” or is it stirred in them by the performances they are offered? Another arts event was set up as a debate between a playwright and a theater director. In this case, the metaphor through which the debate was viewed was not war but boxing—a sport that is in itself, like a debate, a metaphorical battle that
pitches one side against the other in an all-out effort to win. A headline describing the event set the frame: "AND IN THIS CORNER..." followed by the subhead "A Black Playwright and White Critic Duke It Out." The story then reports:

the face-off between August Wilson, the most successful black playwright in the American theater, and Robert Brustein, longtime drama critic for The New Republic and artistic director of the American Repertory Theatre in Cambridge, Mass. These two heavyweights had been battling in print since last June.

Entering from opposite sides of the stage, the two men shook hands and came out fighting—or at least sparring.

Wilson, the article explains, had given a speech in which he opposed Black performers taking "white" roles in color-blind casting; Brustein had written a column disagreeing; and both followed up with further responses to each other.

According to the article, "The drama of the Wilson-Brustein confrontation lies in their mutual intransigence." No one would question that audiences crave drama. But is intransigence the most appealing source of drama? I happened to hear this debate broadcast on the radio. The line that triggered the loudest cheers from the audience was the final question put to the two men by the moderator, Anna Deavere Smith: "What did you each learn from the other in this debate?" The loud applause was evidence that the audience did not crave intransigence. They wanted to see another kind of drama: the drama of change—change that comes from genuinely listening to someone with a different point of view, not the transitory drama of two intransigent positions in stalemate.

To encourage the staging of more dramas of change and fewer of intransigence, we need new metaphors to supplement and complement the pervasive war and boxing match metaphors through which we take it for granted issues and events are best talked about and viewed.

**MUD SPLATTERS**

Our fondness for the fight scenario leads us to frame many complex human interactions as a battle between two sides. This then shapes the way we understand what happened and how we regard the participants. One unfortu-

1. intransigence refusal to compromise.
nate result is that fights make a mess in which everyone is muddied. The person attacked is often deemed just as guilty as the attacker.

The injustice of this is clear if you think back to childhood. Many of us still harbor anger as we recall a time (or many times) a sibling or playmate started a fight—but both of us got blamed. Actions occur in a stream, each a response to what came before. Where you punctuate them can change their meaning just as you can change the meaning of a sentence by punctuating it in one place or another.

Like a parent despairing of trying to sort out which child started a fight, people often respond to those involved in a public dispute as if both were equally guilty. When champion figure skater Nancy Kerrigan was struck on the knee shortly before the 1994 Olympics in Norway and the then-husband of another champion skater, Tonya Harding, implicated his wife in planning the attack, the event was characterized as a fight between two skaters that obscured their differing roles. As both skaters headed for the Olympic competition, their potential meeting was described as a “long-anticipated figure-skating shootout.” Two years later, the event was referred to not as “the attack on Nancy Kerrigan” but as “the rivalry surrounding Tonya Harding and Nancy Kerrigan.”

By a similar process, the Senate Judiciary Committee hearings to consider the nomination of Clarence Thomas for Supreme Court justice at which Anita Hill was called to testify are regularly referred to as the “Hill-Thomas hearings,” obscuring the very different roles played by Hill and Thomas. Although testimony by Anita Hill was the occasion for reopening the hearings, they were still the Clarence Thomas confirmation hearings. Their purpose was to evaluate Thomas’s candidacy. Framing these hearings as a two-sides dispute between Hill and Thomas allowed the senators to focus their investigation on cross-examining Hill rather than seeking other sorts of evidence, for example by consulting experts on sexual harassment to ascertain whether Hill’s account seemed plausible.

SLASH-AND-BURN THINKING

Approaching situations like warriors in battle leads to the assumption that intellectual inquiry, too, is a game of attack, counterattack, and self-defense. In this spirit, critical thinking is synonymous with criticizing. In many classrooms, students are encouraged to read someone’s life work, then rip it to shreds. Though criticism is one form of critical thinking—and an essential one—so are integrating ideas from disparate fields and examining the con-
text out of which ideas grew. Opposition does not lead to the whole truth when we ask only “What’s wrong with this?” and never “What can we use from this in building a new theory, a new understanding?”

There are many ways that unrelenting criticism is destructive in itself. All of society loses when creative people are discouraged from their pursuits by unfair criticism. (This is particularly likely to happen since, as Kay Redfield Jamison shows in her book Touched with Fire, many of those who are unusually creative are also unusually sensitive; their sensitivity often drives their creativity.)

If the criticism is unwarranted, many will say, you are free to argue against it, to defend yourself. But there are problems with this, too. Not only does self-defense take time and draw off energy that would better be spent on new creative work, but any move to defend yourself makes you appear, well, defensive. For example, when an author wrote a letter to the editor protesting a review he considered unfair, the reviewer (who is typically given the last word) turned the very fact that the author defended himself into a weapon with which to attack again. The reviewer’s response began, “I haven’t much time to waste on the kind of writer who squanders his talent drafting angry letters to reviewers.”

The argument culture limits the information we get rather than broadening it in another way. When a certain kind of interaction is the norm, those who feel comfortable with that type of interaction are drawn to participate, and those who do not feel comfortable with it recoil and go elsewhere. If public discourse included a broad range of types, we would be making room for individuals with different temperaments to take part and contribute their perspectives and insights. But when debate, opposition, and fights overwhelmingly predominate, those who enjoy verbal sparring are likely to take part—by calling in to talk shows, writing letters to the editor or articles, becoming journalists—and those who cannot comfortably take part in oppositional discourse, or do not wish to, are likely to opt out.

This winnowing process is easy to see in apprenticeship programs such as acting school, law school, and graduate school. A woman who was identified in her university drama program as showing exceptional promise was encouraged to go to New York to study acting. Full of enthusiasm, she was accepted by a famous acting school where the teaching method entailed the teacher screaming at students, goading and insulting them as a way to bring

2. winnowing separating the good from the bad, the valuable from the worthless. The original process involved throwing grain into the air so that the wind would blow away the lighter chaff, or covering, while the heavier and valuable grain fell back to the ground.
out the best in them. This worked well with many of the students but not with her. Rather than rising to the occasion when attacked, she cringed, becoming less able to draw on her talent, not more. After a year, she dropped out. It could be that she simply didn’t have what it took—but this will never be known, because the adversarial style of teaching did not allow her to show what talent she had.

POLARIZING COMPLEXITY: NATURE OR NURTURE?

Few issues come with two neat, and neatly opposed, sides. Again, I have seen this in the domain of gender. One common polarization is an opposition between two sources of differences between women and men: “culture,” or “nurture,” on one hand and “biology,” or “nature,” on the other.

Shortly after the publication of You Just Don’t Understand, I was asked by a journalist what question I most often encountered about women’s and men’s conversational styles. I told her, “Whether the differences I describe are biological or cultural.” The journalist laughed. Puzzled, I asked why this made her laugh. She explained that she had always been so certain that any significant differences are cultural rather than biological in origin that the question struck her as absurd. So I should not have been surprised when I read, in the article she wrote, that the two questions I am most frequently asked are “Why do women nag?” and “Why won’t men ask for directions?” Her ideological certainty that the question I am most frequently asked was absurd led her to ignore my answer and get a fact wrong in her report of my experience.

Some people are convinced that any significant differences between men and women are entirely or overwhelmingly due to cultural influences—the way we treat girls and boys, and men’s dominance of women in society. Others are convinced that any significant differences are entirely or overwhelmingly due to biology: the physical facts of female and male bodies, hormones, and reproductive functions. Many problems are caused by framing the question as a dichotomy: Are behaviors that pattern by sex biological or cultural? This polarization encourages those on one side to demonize those who take the other view, which leads in turn to misrepresenting the work of those who are assigned to the opposing camp. Finally, and most devastatingly, it prevents us from exploring the interaction of biological and cultural factors—factors that must, and can only, be understood together. By posing the question as either/or, we reinforce a false assumption that biological and cultural factors are separable and preclude the investigations that
would help us understand their interrelationship. When a problem is posed in a way that polarizes, the solution is often obscured before the search is under way.

* * *

AN ETHIC OF AGGRESSION

In an argument culture aggressive tactics are valued for their own sake. For example, a woman called in to a talk show on which I was a guest to say, "When I’m in a place where a man is smoking, and there’s a no-smoking sign, instead of saying to him 'You aren’t allowed to smoke in here. Put that out,' I say, 'I'm awfully sorry, but I have asthma, so your smoking makes it hard for me to breathe. Would you mind terribly not smoking?' Whenever I say this, the man is extremely polite and solicitous, and he puts his cigarette out, and I say, 'Oh, thank you, thank you!' as if he's done a wonderful thing for me. Why do I do that?"

I think this woman expected me to say that she needs assertiveness training to learn to confront smokers in a more aggressive manner. Instead, I told her that there was nothing wrong with her style of getting the man to stop smoking. She gave him a face-saving way of doing what she asked, one that allowed him to feel chivalrous rather than chastised. This is kind to him, but it is also kind to herself, since it is more likely to lead to the result she desires. If she tried to alter his behavior by reminding him of the rules, he might well rebel: "Who made you the enforcer? Mind your own business!" Indeed, who gives any of us the authority to set others straight when we think they’re breaking rules?

Another caller disagreed with me, saying the first caller’s style was “self-abasing” and there was no reason for her to use it. But I persisted: There is nothing necessarily destructive about conventional self-effacement. Human relations depend on the agreement to use such verbal conventions. I believe the mistake this caller was making—a mistake many of us make—was to confuse ritual self-effacement with the literal kind. All human relations require us to find ways to get what we want from others without seeming to dominate them. Allowing others to feel they are doing what you want for a reason less humiliating to them fulfills this need.

Thinking of yourself as the wronged party who is victimized by a law-breaking boor makes it harder to see the value of this method. But suppose you are the person addicted to smoking who lights up (knowingly or not) in a no-smoking zone. Would you like strangers to yell at you to stop smoking, or
would you rather be allowed to save face by being asked politely to stop in order to help them out? Or imagine yourself having broken a rule inadvertently (which is not to imply rules are broken only by mistake; it is only to say that sometimes they are). Would you like some stranger to swoop down on you and begin berating you, or would you rather be asked politely to comply?

As this example shows, conflicts can sometimes be resolved without confrontational tactics, but current conventional wisdom often devalues less confrontational tactics even if they work well, favoring more aggressive strategies even if they get less favorable results. It's as if we value a fight for its own sake, not for its effectiveness in resolving disputes.

This ethic shows up in many contexts. In a review of a contentious book, for example, a reviewer wrote, "Always provocative, sometimes infuriating, this collection reminds us that the purpose of art is not to confirm and coddle but to provoke and confront." This false dichotomy encapsulates that belief that if you are not provoking and confronting, then you are confirming and coddling—as if there weren't myriad other ways to question and learn. What about exploring, exposing, delving, analyzing, understanding, moving, connecting, integrating, illuminating . . . or any of innumerable verbs that capture other aspects of what art can do?

* * *

WHAT OTHER WAY IS THERE?

Philosopher John Dewey said, on his ninetieth birthday, "Democracy begins in conversation." I fear that it gets derailed in polarized debate.

In conversation we form the interpersonal ties that bind individuals together in personal relationships; in public discourse, we form similar ties on a larger scale, binding individuals into a community. In conversation, we exchange the many types of information we need to live our lives as members of a community. In public discourse, we exchange the information that citizens in a democracy need in order to decide how to vote. If public discourse provides entertainment first and foremost—and if entertainment is first and foremost watching fights—then citizens do not get the information they need to make meaningful use of their right to vote.

Of course it is the responsibility of intellectuals to explore potential weaknesses in others’ arguments, and of journalists to represent serious opposition when it exists. But when opposition becomes the overwhelming avenue of inquiry—a formula that requires another side to be found or a
criticism to be voiced; when the lust for opposition privileges extreme views and obscures complexity; when our eagerness to find weaknesses blinds us to strengths; when the atmosphere of animosity precludes respect and poisons our relations with one another; then the argument culture is doing more damage than good.

* * *

I do not believe we should put aside the argument model of public discourse entirely, but we need to rethink whether this is the only way, or always the best way, to carry out our affairs. A step toward broadening our repertoires would be to pioneer reform by experimenting with metaphors other than sports and war, and with formats other than debate for framing the exchange of ideas. The change might be as simple as introducing a plural form. Instead of asking “What’s the other side?” we might ask instead, “What are the other sides?” Instead of insisting on hearing “both sides,” we might insist on hearing “all sides.”

Another option is to expand our notion of “debate” to include more dialogue. This does not mean there can be no negativity, criticism, or disagreement. It simply means we can be more creative in our ways of managing all of these, which are inevitable and useful. In dialogue, each statement that one person makes is qualified by a statement made by someone else, until the series of statements and qualifications moves everyone closer to a fuller truth. Dialogue does not preclude negativity. Even saying “I agree” makes sense only against the background assumption that you might disagree. In dialogue, there is opposition, yes, but no head-on collision. Smashing heads does not open minds.

There are times when we need to disagree, criticize, oppose, and attack—to hold debates and view issues as polarized battles. Even cooperation, after all, is not the absence of conflict but a means of managing conflict. My goal is not a make-nice false veneer of agreement or a dangerous ignoring of true opposition. I’m questioning the automatic use of adversarial formats—the assumption that it’s always best to address problems and issues by fighting over them. I’m hoping for a broader repertoire of ways to talk to each other and address issues vital to us.