Deer Valley Unified School District

“A” Rating for Accountability & Achievement from Arizona Department of Education

2013-2014 ANNUAL REPORT
A Message from Dr. James R. Veitenheimer, Superintendent

As the proud Superintendent of the Deer Valley Unified School District, I am excited to share with you a sample of the work we have accomplished in this past year, and I look forward to new opportunities and continued improvement in the coming months. I would like to thank our students and parents for choosing DVUSD. We are honored to serve you, and we look forward to building an even stronger relationship with you in support of all our students. Thank you to our community members and business partners for your tremendous support of our work. In these times of limited resources, having valuable advocates for our District is critical.

Our focus and dedication to provide extraordinary educational opportunities to every learner has resulted in some exceptional successes. We have retained our “A” Rating for Accountability and Achievement by the Arizona Department of Education for the fourth consecutive year. Our 2014 senior class graduated with $53 million in scholarship offerings, many attending prestigious universities and technical education programs across the country and the world. We reinstated free full-day kindergarten and are happy to report an enrollment increase of nearly 500 students, a first for the DVUSD in 7 years. As part of our continuous improvement efforts, we received the Southwest Alliance for Excellence 2014 Showcase in Excellence Award for our District’s “Campus Improvement Plan” process and will use the feedback gained to guide future refinements and assist in improvement planning efforts throughout the District during the next year.

On a more tangible level, we have made renovations and building improvements to more than 25 campuses throughout our District. Two of our older campuses, Sunrise and Village Meadows Elementary Schools, underwent significant modernization construction, ensuring that even our oldest facilities provide an efficient, safe, and aesthetically pleasing learning environment. Additionally, a newly constructed Media and Sports Medicine addition to the Sandra Day O’Connor High School campus will provide a state-of-the-art learning facility for interested Career and Technical Education students from across the District.

While we have experienced many successes, we continue to focus on work that raises the quality of education and fulfills our District’s vision of graduating lifelong learners who will successfully compete, lead, and positively impact the world. As the leader of this District, I am confident that with our talented students, highly-qualified staff, engaged parents and dedicated partners, we will continue to achieve extraordinary results.

Sincerely,

Dr. James R. Veitenheimer, Superintendent

Deer Valley Unified School District is governed by a five-member Board elected by popular vote to alternating four-year terms. The Governing Board consists of a President, Vice President, and three members. The members of the Governing Board serve without compensation. The DVUSD Governing Board has complete and final control over local school matters within the framework set by Arizona State Legislature and Arizona State Board of Education. The superintendent and district staff are responsible for the execution of these policies. The DVUSD Governing Board meets regularly on the second and fourth Tuesday of each month at 7 p.m. at the District Office.

Mission Statement

Our Mission is to provide extraordinary educational opportunities to every learner.

Vision

Graduating lifelong learners who will successfully compete, lead, and positively impact the world.

Motto | Extraordinary

DVUSD Executive Management Team

Jim Migliorino, Associate Superintendent
Fiscal and Business Support Services 623-445-4958

Chuck Hoover, Associate Superintendent
Human Resources 623-445-5053

Dr. Gayle Galligan, Associate Superintendent
Curriculum, Instruction and Assessment 623-445-4910

Krista Anderson, Associate Superintendent
Administrative Leadership and Services 623-445-4902

Cherryl Paul, Director
Continuous Improvement and Professional Learning 623-445-4912

Dr. Scott Smith, Director
Research and Data Analysis 623-445-4905

Monica Allread, Director
Communications and Community Engagement 623-445-5010

2013-2018 Priority Areas

Excellence in Student Learning | Excellence in Workforce Performance | Excellence in Stakeholder Relationships
Excellence in Organizational Improvement and Accountability
DVUSD’s Strategic Plan 2013-2018

Several core documents were adopted by the District which include: a stakeholder-driven five year strategic plan, core value definitions, and an organizational profile. A new mission, vision, core values and strategic plan were adopted July 2013 after several public forums. Input was collected from stakeholders representing diverse groups including: students, administrators, teachers, parents, higher education and business partners.

DVUSD uses a systems approach to continuously improve, utilizing the Baldrige framework. The District focuses on improving processes that result in increasing student learning achievement system-wide. DVUSD was granted full accreditation by AdvancED after an internal self-assessment and external review by an AdvancED examiner team. This recognition means that the District and all 37 Deer Valley schools are recognized across the nation as being committed to meeting high quality standards, implementing a continuous process of improvement, and engaging in quality assurance through internal and external review.

Core Values

Caring | Visionary Leadership | Student-Centered Excellence | Organizational and Personal Learning
Valuing Workforce Members and Partners | Agility | Focus on the Future | Managing for Innovation
Management by Fact | Societal Responsibility | Focus on Results and Creating Value | Systems Perspective

DVUSD At A Glance

DVUSD is an “A” district, earning this rating from the Arizona Department of Education and is one of the top 10 districts in the state. DVUSD has grown from its modest beginning of one school in 1934 to 37 campuses: 16 K-6 elementary schools, 13 K-8 schools, 3 middle schools, and 5 high schools. In addition, an e-school online high school program and an alternative program site to serve students seeking a differentiated approach to learning. District facilities include: District Office, Administrative Services Center, Transportation, Purchasing/Material Distribution Center, and Food & Nutrition.

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<thead>
<tr>
<th>Student Ethnicity</th>
<th>Student Enrollment</th>
<th>Free and Reduced Lunch</th>
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<td>29.97%</td>
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<tr>
<td>Asian 3.6%</td>
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<tr>
<td>Native American 0.9%</td>
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<td>Hispanic 18.2%</td>
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<td></td>
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<tr>
<td>Black 3.0%</td>
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<tr>
<td>Native Hawaiian 0.4%</td>
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<table>
<thead>
<tr>
<th>Attendance Rate</th>
<th>Graduation Rate</th>
<th>Drop Out Rate</th>
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<td>DVUSD 95% State 95%</td>
<td>DVUSD 91% State 75%</td>
<td>DVUSD 0.6% State 3.2%</td>
</tr>
</tbody>
</table>

Student Ethnicity
White 71.0%
Asian 3.6%
Native American 0.9%
2 or more races 2.9%

Head Start

Head Start is a federally funded program with eight classrooms in DVUSD. During the 2013-2014 school year, the program served 156 children and 151 families. Children participated in a variety of educational activities that provided them opportunities to learn through play, exploration, problem-solving, and building relationships with their peers within a safe environment. The program is accredited by the National Association for the Education of Young Children (NAEYC).

Academic Opportunities

International Baccalaureate (IB) at Barry Goldwater High School is a DVUSD signature program addressing the academic needs of the highly motivated student. BGHS is one of eleven high schools in Arizona offering the IB program. Within the IB Program, students can choose one of two programs - IB Diploma or one or more IB Certificates. The IB Diploma Program curriculum presents students with many opportunities to demonstrate and build on their positive qualities. Serving 333 students in grades 9-12, the curriculum provides a comprehensive and balanced course of study including IB preparatory classes for grades 9-10 and IB diploma or certificate programs for grades 11-12. In 2013-2014, IB diplomas were awarded to 20 students.

The International Baccalaureate Middle Years Programme (MYP) is an internationally recognized program designed for students aged 11 to 16. The program provides a framework of learning which encourages students to become creative, critical, and reflective thinkers. The MYP emphasizes intellectual challenge, encouraging students to make connections between their studies in core subjects and to the real world. It fosters the development of skills for communication, intercultural understanding, and global engagement, qualities that are essential for life in the 21st century. Three hundred and forty-two 6th, 7th, and 8th grade students at Paseo Hills K-8 participate in the MYP program. In the 2014-2015 school year, Barry Goldwater High School will implement their MYP program for all freshmen and sophomores.

Advanced Placement

Advanced Placement is a program designed to award college credit to students who take college level course work during high school and who can demonstrate proficiency on a nationally administered test through the College Board. In 2013-2014, there were a total of 3,495 enrollments (an increase of 345 enrollments from the previous year) in 20 Advanced Placement courses.
Dual Enrollment AGEC (Arizona General Education Curriculum)
Dual Enrollment AGEC consists of 35-38 semester credit hours that fulfill lower-division general education requirements for students planning to transfer to any Arizona public community college or university. Students take dual enrollment classes and earn both high school and college credit concurrently. Dual enrollment programs are available on each of our five high school campuses. In 2013-2014, there were a total of 3,527 enrollments (an increase of 845 enrollments from the previous year) in 37 Dual Enrollment courses.

Gifted Education Services
Gifted Services in Deer Valley allow gifted students to participate in educational opportunities that are consistent with their academic ability as well as their cognitive and affective needs. Students benefit from being grouped with their intellectual peers, learning at an accelerated pace, and engaging with rich, relevant content. Four program models are available at the elementary level including Gifted Cluster Grouping (in grades 1-2 at all schools, K-6 at some), Content Replacement (SAGE- at 20 schools), Highly/Profoundly Gifted Academies (Renaissance- at Highland Lakes and Canyon Springs). In 2014-2015, a fourth model was implemented serving three of our Title I schools with underrepresented populations. Students at these three schools come together with same grade peers once each week for a full day of curriculum enrichment with a gifted endorsed teacher. (Sunrise, Village Meadows, and Park Meadows). Within the District, 2,390 students are identified as gifted and are participating in gifted education in 1st-6th grades. Academically gifted students in middle school have options in advanced content areas (language arts, science, social studies, and math). High school students have multiple choices through Honors and Advanced Placement courses, participation in the International Baccalaureate Middle Years and Diploma Program and other specialty programs such as biomedical sciences, engineering, and multiple options through Career and Technical Education. Starting in 2014-2015, pre-kindergarten students identified with gifted potential had the opportunity to attend Bright Child Gifted Pre-kindergarten/Kindergarten at Canyon Springs. These students will be in our first full gifted kindergarten class. For 2015-2016, Bright Child Gifted Pre-kindergarten will relocate to Highland Lakes School as the location provides access to more of our community members. Bright Child Kindergarten will continue at Canyon Springs.

Renaissance Highly Gifted Academies
Renaissance Gifted Academies provide a truly extraordinary educational setting for highly and profoundly gifted students. The curriculum and instructional practices are designed for this unique group of learners. Students who have met intellectual and academic criteria complete an application process in order to be placed in an all day, full-time gifted program with their intellectual peers and gifted endorsed teachers. The Renaissance Gifted and Music Academy has been at Highland Lakes School since 2012 and spans grades 1-8. The Renaissance Gifted and STEM Academy started at Canyon Springs in 2013, covering grades 1-6 with plans to grow with the students through 8th grade. The unique focus areas of music or STEM give parents and students educational choice, allowing them to select the campus that best aligns with their interests and strengths. Renaissance Academies welcome applications from students across the District and outside of DVUSD boundaries.

Visual Arts and Performing Arts
Deer Valley provides students with a comprehensive Fine Arts education curriculum and receives exceptionally strong support for these programs throughout the community. DVUSD offers Band, Choir, Dance, Guitar, Piano, Theatre, and Visual Arts. In 2013-2014, student participation included 100% in grades K-6, 25% in middle school, and 50% in high school.

Career and Technical Education
Career and Technical Education (CTE) programs prepare students for college and career readiness through specialized courses of study including Aviation Technology, Engineering, Nursing, Culinary Arts, Marketing, and more. Students complete a sequence of courses that ultimately lead to an industry-validated assessment and certification.

Eighteen CTE programs of study are available through the district to high school students enrolled in grades 9-12. Deer Valley, in partnership with West-MEC, offers 14 additional central programs located throughout the valley. In 2013-2014, 4,222 students were enrolled in CTE programs, which represent 40% of all high school students.

JROTC
The Air Force JROTC program is offered at Deer Valley and Sandra Day O’Connor High Schools. JROTC is designed to educate and train high school students in citizenship; promote community service; instill responsibility, character, self-discipline; and provide instruction in aerospace science fundamentals.

Athletics
The Deer Valley Unified School District’s athletic program consists of five high schools, three middle schools, and twelve elementary schools with 7th and 8th grades. Participation in athletics and activities is an integral part of the total educational experience for students including the Pursuing Victory With Honor philosophy of developing sportsmanship, ethics, and character.

Special Education
Special Education services are available for all students ages 3–21, identified as having a disability. Parents are encouraged to contact their child’s school to learn more about Special Education services. Services provided are specially designed instruction and related services such as speech, motor development, vision, hearing, audiology, transition, psychological and nursing. For more information, call Student Support Services at 623-445-4943.

Title I
Deer Valley Unified School District has 13 schools that currently qualify to receive Title I federal funding. These schools are identified to receive Title I funding based on free and reduced lunch percentages. Schools that have 40% or more of their students receiving free or reduced lunch are eligible for Title I funding.

Being a Title I school means receiving federal funding (Title I dollars) to supplement the school’s existing programs. These dollars are used for:

- Identifying students experiencing academic difficulties and providing timely assistance to help these students meet the State’s challenging content standards
- Purchasing supplemental programs/materials/supplies
- Conducting parental involvement meetings/trainings/activities
- Recruiting/hiring/retaining Highly Qualified employees

In 2013-2014, DVUSD received $5,612,511.25 in Title I federal funds to provide supplemental reading and math assistance to students at Title I campuses.

Education Alternatives - Online Classes
Deer Valley eSchool - dvusd.org/eschool
eSchool offers more than 100 fully accredited, rigorous online one-semester (.5 credit) courses for high school students taught by certified, highly-qualified Deer Valley teachers. Select middle school classes are available. If you are a student in the Deer Valley Unified School District during the school year and taking six or less courses combined between brick and mortar and online, there is no tuition fee required. If you are taking 7 or more courses between brick and mortar and online, the tuition fee is $150 per .5 credit course. Tuition is required for all summer school classes. In a recent survey, students report that they love the freedom and flexibility of working at their own pace with the support of engaging teachers. For more information about the eSchool program, visit dvusd.org/eschool or call 623-445-4926.
Deer Valley Unified School District received an “A” Profile Letter Grade for Accountability and Achievement from the Arizona Department of Education for the fourth consecutive year!

The following Eighteen DVUSD schools received an “A” Profile Letter Grade:

- Anthem School
- Canyon Springs School
- Copper Creek Elementary
- Desert Sage Elementary School
- Diamond Canyon School
- Gavilan Peak School
- Highland Lakes School
- Las Brisas Elementary School
- Legend Springs Elementary
- Mountain Ridge High School
- Norterra Canyon School
- Park Meadows Elementary School
- Sandra Day O’Connor High School
- Sierra Verde School
- Stetson Hills School
- Sunset Ridge School
- Terramar School
- West Wing School

Total College Scholarship Offerings = $53 Million ($9 Million increase from previous year!)

**2014 Achievement Profiles**

**Key Strategic Components 2013-2018**

1. **Priority Area 2**
   - Excellence in Workforce Performance

- **2.1** Highly Effective and Talented Employees are Hired and Retained
- **2.2** Workforce Development to Meet Organizational Needs
- **2.3** Evaluation for Growth and Improvement

- **Total College Scholarship Offerings = $53 Million ($9 Million increase from previous year!)**

## Staff

- Certified Teachers: 1,814
- Other Professional Staff: 197
- Number of Teachers and Other Professional Staff with a Ph.D.: 19
- Number of Teachers and Other Professional Staff with a Masters Degree: 988
- National Board Certified Teachers and Staff: 29

## Administration

- Principals, Assistant Principals, Directors, Managers, and Associate Superintendents: 94
- Classified Support Staff: 1,560

## 2014-2015 Annual Report

- **Student/teacher ratio:** 17.9:1
- **Average teacher salary:** $46,728
- **Average years experience:** 11.53
Volunteerism
During 2013-2014, schools trained more than 1,446 volunteers.

Volunteer Hours Dedicated to DVUSD

| 2013-2014 |
| Number of Hours | 124,454 |
| Estimated Value  | $2,806,438 |

The value is based on the rate of $22.55 per hour ($22.14 in 2012-2013) as established by Independent Sector, a nationally recognized, nonpartisan coalition of non-profit organizations.

Business Partners
Deer Valley is fortunate to have many business and community partners who support our vision of a district of excellence with opportunities for every student. Business and community leaders partner with the District and schools to help make a positive impact on student achievement, school improvement, and overall educational experiences. School business partnerships represent all forms of positive collaboration, which include: mentorships, internships, experiential learning, financial contributions, and in-kind donations. DVUSD is proud to have 230 business partners. For more information about becoming a business partner, call Communications and Community Engagement at 623-445-5010.

DVUSD Community Education -
Outside the School Day
The mission of the Community Education Department is to deliver high quality, educational, cultural, and recreational enrichment programs and services to our community using aligned resources beyond the school day. Community Education programs are licensed by Arizona Department of Health Services and authorized as Department of Economic Security Child Care Assistance sites.

Before and After School Care Programs
Program sites at 21 schools provided 1,688 students a safe, on-site, enriching environment for students before and after their regularly scheduled school day by incorporating activities indoors and out, as well as homework assistance and organized play.

Kindergarten Extended Day Program
Kindergarten extended classes at 28 locations provided 971 students with an extended day of literacy-rich learning focused on math, science, and technology building upon the kindergarten curriculum.

Preschool & Pre-Kindergarten Programs
Community Education Preschool & Pre-Kindergarten programs promote the physical, mental, social, emotional, and creative development of each child through a play-based learning environment. Programs were offered at 12 sites.

‘Sun’sational Summer Camps
Children in preschool through 8th grade made memorable summer experiences through educational, athletic, and social opportunities in a safe, positive environment at five regional sites serving 704 students per day.

Youth and Adult Enrichment Classes
A large selection of youth and adult enrichment classes are offered year-round and are open to the public. For more information about Deer Valley Community Education, visit dvusd.org/communityed.

Deer Valley Education Foundation
The Deer Valley Education Foundation (DVEF) was formed in 1986 by community volunteers to provide accessible, flexible funding for educational programs not covered by the District budget. In the past five years, DVEF has put more than $451,000 into classrooms and schools. Since its inception, DVEF has contributed over $1,260,000 to Deer Valley schools and students. To volunteer or donate to DVEF, visit dvef.org or call 623-445-5012.

More Dollars in the Classroom
Deer Valley Unified School District is responsible with your tax dollars. According to the 2013 Arizona Auditor General’s report on school districts use of funding, DVUSD continues to spend more dollars in the classroom, 58.6%, than the state average, 53.8%, while reducing non-classroom costs. This report shows that although DVUSD receives less funding per student than peer districts and the state, the percentage of classroom dollars is higher than both the peer districts and the state averages.

Tax Rate Chart
Deer Valley continues to be fiscally responsible. The combined tax rate (primary and secondary rates) decreased by 1.5% in the past year while the assessed valuation increased by 10% over this time period. Consequently, the average homeowner realized a $30 increase in the total taxes paid to DVUSD.
Bond Project Management
We must provide for our students while maintaining older facilities and being aware of the tax impact on the community we serve. DVUSD is dedicated to upholding our responsibility to remain fiscally responsible and focused on investing in this district and the exceptional learning experience for all our students.

For the January 2014 bond sale of $34,600,000 (Project of 2008, Series E-2014), the District received an AA2 rating from Moody’s and an AA- rating from Fitch. These ratings were the same ratings that the district received for the 2013 sale. Both rating agencies mentioned the stable outlook reflects their expectation that the District’s financial performance will remain in-line with peer districts. They also stated that the District was able to demonstrate stability over the last eight years primarily through positive fund balances. Moody’s noted that the District’s financial operations are enhanced by voter approved overrides. With these ratings, DVUSD expects to receive a better interest rate on the bonds we sell.

DVUSD appreciates the support of our community to provide safe, attractive learning facilities for our students and staff. We want to take this opportunity to say THANK YOU. More bond project information can be found in the Special Report to the Community, a publication mailed to all District homes annually. To request a copy, call Communications and Community Engagement at 623-445-5010.

2013-2014 Maintenance and Operations Spending

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<tr>
<th>Category</th>
<th>Amount</th>
<th>Percentage</th>
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<td>Instruction</td>
<td>$106,351,462</td>
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<td>Instructional Support</td>
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<td>Maintenance and Custodial</td>
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<td>School Administration</td>
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<td>Transportation</td>
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<td>Utilities</td>
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<td>General Administration</td>
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<td>Total</td>
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Information Systems and Technology (IS&T)

2013-2014 Technology Distribution
Chromebook: 148
Desktop: 7,029
iPad: 7,446
Laptop: 7,744
Netbook: 1,531
Printer: 1,566
Projector: 2,152
SmartTable: 20

2013-2014 Computer Ratios
1:1 Teacher/Laptop Computer
2.4:1 Student/Chromebook/Desktop/Laptop/Netbook/iPad Computer

Bus Transportation
Deer Valley Unified has a bus fleet of 238 buses, which serviced 130 routes and logged over 2.4 million miles during the 2013-2014 school year.

Food Services
DVUSD served 745,570 breakfast and 2,561,013 lunch meals during the 2013-2014 school year.
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<tr>
<th>School Name</th>
<th>Grades</th>
<th>Address</th>
<th>City, State Zip Code</th>
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<td>ANTHEM (PK-8)</td>
<td></td>
<td>41020 N.E. Freedom Way</td>
<td>Anthem, AZ 85086</td>
<td>623-376-3700</td>
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<td>DESSERT SAGE (K-6)</td>
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<td>4035 W. Alameda Rd.</td>
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<td>LAS BRISAS (K-6)</td>
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<td>5805 W. Alameda Rd.</td>
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<td>SIERRA VERDE (PK-8)</td>
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<td>BARRY GOLDWATER</td>
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<td>ARROWHEAD (PK-6)</td>
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<td>7490 W. Union Hills</td>
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<td>DESERT SKY MIDDLE (7-8)</td>
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<td>5130 W. Grovers</td>
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<td>LEGEND SPRINGS (PK-6)</td>
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<td>STETSON HILLS (PK-8)</td>
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<td>BOULDER CREEK</td>
<td></td>
<td>40404 N. Gavilan Peak Parkway</td>
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<td>BELLAIR (PK-6)</td>
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<td>4701 W. Grovers</td>
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<td>602-467-5700</td>
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<td>DIAMOND CANYON (PK-8)</td>
<td></td>
<td>40004 Liberty Bell Way</td>
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<td>MIRAGE (PK-6)</td>
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<td>3910 W. Grovers</td>
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<tr>
<td>SUNRISE (PK-6)</td>
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<td>DEER VALLEY</td>
<td>(K-8)</td>
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<td>ESPERANZA (K-6)</td>
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<td>PARK MEADOWS (PK-6)</td>
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<td>WEST WING (K-8)</td>
<td></td>
<td>26716 N. High Desert Drive SW</td>
<td>Peoria, AZ 85383</td>
<td>623-376-5000</td>
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<td>COPPER CREEK (PK-6)</td>
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<td>7071 W. Hillcrest Blvd.</td>
<td>Glendale, AZ 85310</td>
<td>623-376-3900</td>
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<td>GREENBRIER (PK-6)</td>
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<td>6150 W. Greenbriar</td>
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<td>602-467-5500</td>
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<td>NORTERRA CANYON (K-8)</td>
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<td>2200 W. Maya Way</td>
<td>Phoenix, AZ 85085</td>
<td>623-445-8200</td>
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<td>VILLAGE MEADOWS (PK-6)</td>
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<td>2020 W. Morningside Drive</td>
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<td>HILLCREST MIDDLE (7-8)</td>
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<td>22833 N. 71st Avenue</td>
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<td>PASEO HILLS (K-8)</td>
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<td>3302 W. Louise Drive</td>
<td>Phoenix, AZ 85027</td>
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<td>VISTA PEAK (Alternative)</td>
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<td>19825 N. 15th Avenue</td>
<td>Phoenix, AZ 85027</td>
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